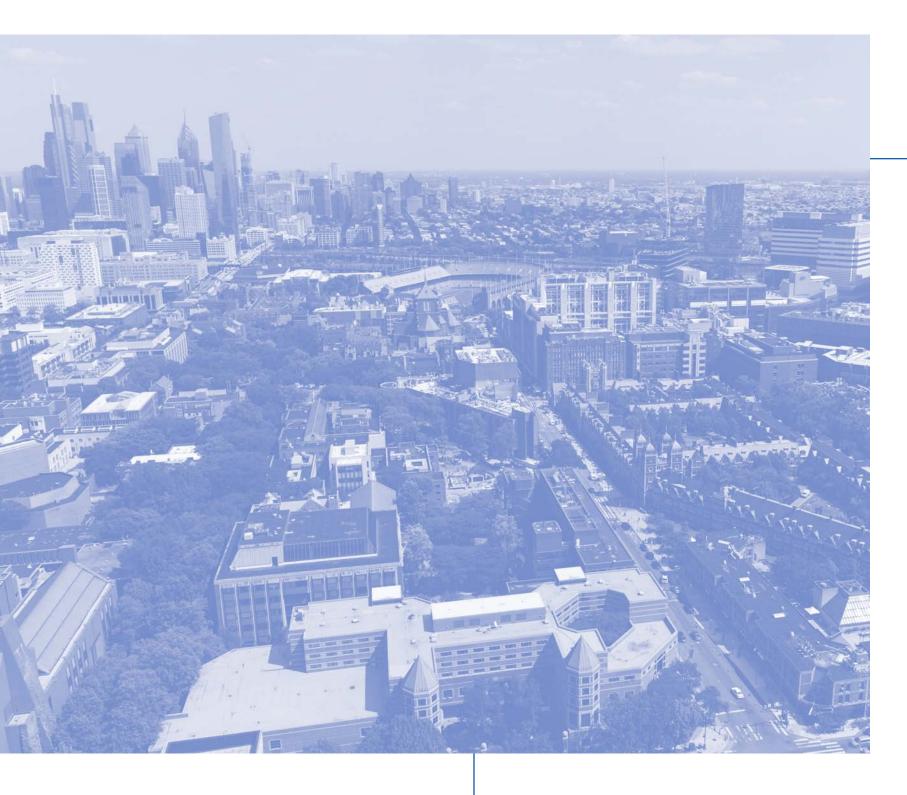


Realizing the Vision | 2018







Over a decade ago, we set out to transform the University of Pennsylvania campus. We called our vision for the future **Penn Connects**, because we were intent on creating the most vibrant, sustainable and innovative urban university that's deeply connected to our local community with far-reaching global perspectives. Signature projects such as Penn Park, the Singh Center for Nanotechnology and the New College House at Hill Field capture the spirit of new green spaces, reinvented campus gateways, and deepened mixed-use connections to the city.

PENN CONNECTS 3.0 **Realizing the Vision**

Penn Connects 2.0 then upped our investment in Penn's historic West Philadelphia campus, while boldly creating a new innovation ecosystem exemplified by the exciting new Pennovation Works. With the opening of the Penn Biden Center for Diplomacy and Global Engagement in D.C. and the Penn Wharton China Center in Beijing, Penn's leadership in global affairs now extends beyond our Philadelphia campus to the capitals of two major nations.

Here in our beloved home of Philadelphia, since 2006, Penn has added 6 million square feet of new construction and we have reinvested in 2.7 million square feet of renovated space while also adding 30.25 acres of new open space. These capital achievements represent a combined public and private investment of \$3.8 billion.

And we are by no means done!

Our vision for **Penn Connects 3.0** will continue the transformation of our spectacular urban campus, supporting all aspects of Penn's teaching and scholarship, research and clinical care, while enriching our students' living and learning experiences, strengthening community engagement and advancing sustainable leadership.

Please join us as we realize our transformative vision!



Dr. Amy Gutmann PRESIDENT, UNIVERSITY OF PENNSYLVANIA

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REALIZING THE VISION

Penn Connects 3.0 continues the University's transformation through its planning and design vision.

REALIZING THE VISION

Since the *Penn Connects* vision was outlined in 2006, the University has significantly been transformed as a unique, urban campus with strong connections to both the local community and global context.

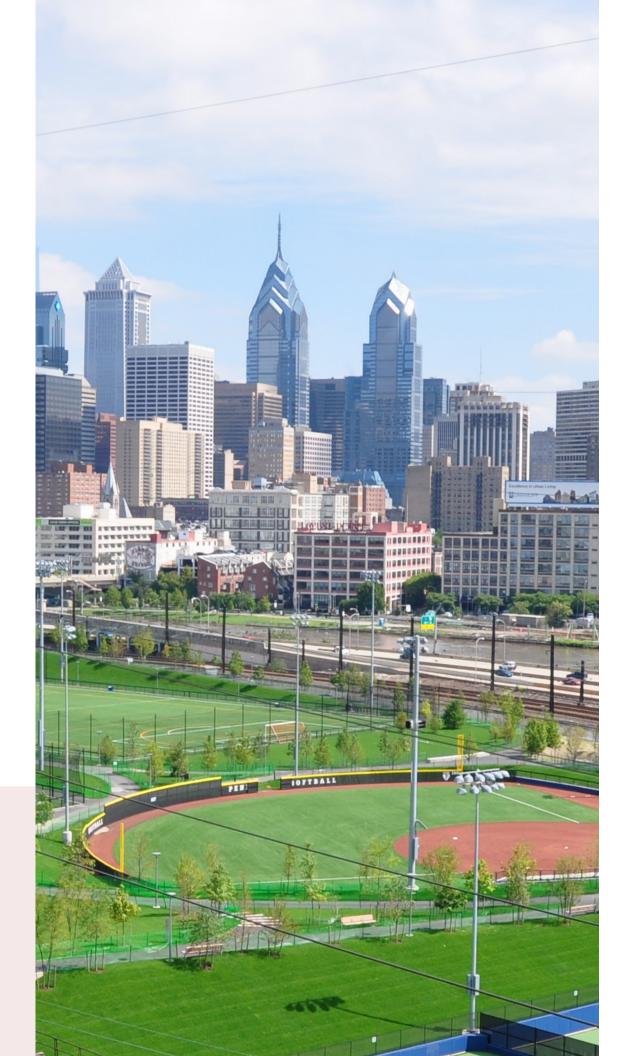
Penn Connects: A Vision for the Future established a major physical presence for the University along the Schuylkill River and created new connections between the campus and Center City.

Five years later, *Penn Connects 2.0: A Renewed Vision for the Future* focused on expanding the campus southward with Pennovation Works to create a dynamic environment fostering research collaboration and technology-led economic development. The Plan also focused on the University's sustainability goals and objectives. In particular, balancing new construction with adaptive reuse opportunities.

With the completion of Phases 1 and 2, *Penn Connects 3.0* continues the University's transformation through its planning and design vision.

With the completion of Phase 3 in 2022, Penn anticipates a total investment of \$6.6B in campus facilities and infrastructure, enabling cutting-edge research, innovation, and learning.

Total investment	\$6.6B
Penn	\$2.7B
Penn Medicine	\$2.7B
Third Party	\$1.2B



PRINCIPLES

Penn Connects 3.0 builds upon the accomplishments of the previous plans and enhances and reinforces the original planning and design vision for the campus, based on the following four principles:

- Focus the academic mission in the core campus, highlighting the integration of Penn's outstanding 12 schools.
- Encourage connections within and beyond the campus to embrace interdisciplinary academic pursuit, research discovery and clinical care.
- Develop vibrant living and activity spaces that support the learning environment.
- Employ University sustainability goals and objectives to inform future development. In particular, balance new construction with adaptive reuse opportunities.

THEMES

The principles coalesce around five primary themes:

